





Understanding the Data

The Gender Pay Gap reporting guidelines set out by the U.K. Government detail how we need to present our pay data. There are 5 key things to understand.



The mean pay gap is the difference in the average hourly pay of men compared to women. The mean is affected by one or two people having a very different hourly rate from most other people. Remember that gender pay looks at everyone in an organisation, regardless of their level.

To calculate the median pay gap, if you took all Discovery's employees and formed them into two lines, one foranisati an ero wyees



2020 UK RESULTS

We believe strongly in transparency and the importance of gender pay reporting, so we are providing results for Discovery UK as a whole in addition to the regulatory requirements.

Our total employee population for 2020 has increased slightly compared with previous years, especially with the growth of our digital business.

Our 2020 gender pay gap results show an increase in our pay and bonus gaps in favour of men. While we are confident that we do not have any equal pay issues, this increase in pay and bonus gap is due to having more men in senior positions in 2020. We are looking at measures to address this and to attract more women into tech.

Removing our President & CEO of Discovery International from the analysis, who is based in the UK, to focus on 99% of the organisation, reduces the mean pay gap to 17.9% in favour of men and bonus gap to 5.1% in favour of men.

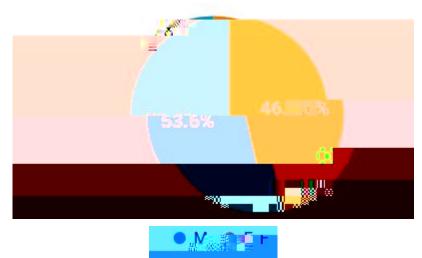
UK 'HEALTH CHECK' ANALYSIS

Each year we complete a 'health check' analysis reviewing promotions, salary increases, equity grants, and new hires. Going forward, we will be conducting these checks on a quarterly basis with regular reporting to leadership to ensure we remain free from any gender bias in our hiring and pay decisions.

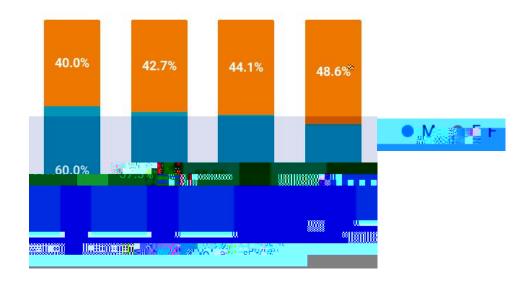
DISTRIBUTION OF MEN AND WOMEN

In the last reporting period we have seen a slight shift. We now have more men than women employed in the UK and at our Top Executive level we have moved from a 50/50 split men and women to a 60/40 split.

ALL UK EMPLOYEES



MEN AND WOMEN BY LEVEL



UK 'HEALTH CHECK' ANALYSIS CONT.

NEW HIRES

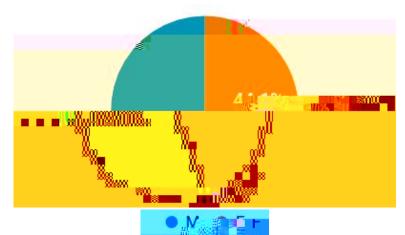
During the reporting period we hired more men than women (194 of our 347 new joiners were men). We are growing our digital and technical teams and will continue to focus on encouraging and providing opportunities for women into tech.

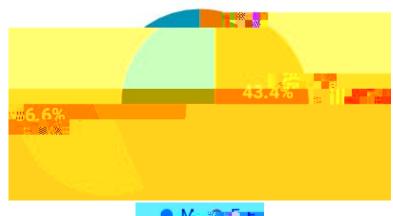
PROMOTIONS

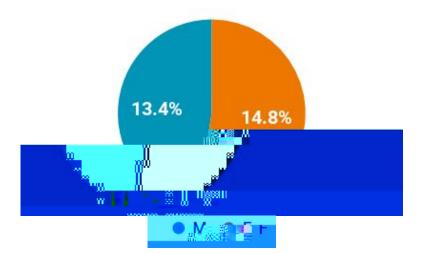
We continue to promote women and men across all levels of the organisation. Of the 113 promotions during the reporting period, 49 were female and 64 men. 42% of promotions at Management+ levels were women.

SALARY INCREASES

Our annual pay increases continue to be free from bias, with a 0.03% difference in the average merit increases awarded, in favour of women. Other pay increases (for example promotions) on average were slightly higher for women compared to men.







2020 DISCOVERY CORPORATE SERVICES LIMITED RESULTS (MANDATORY REPORTING)

Our published results for our single largest UK entity,
Discovery Corporate Services Limited, show an increase
in our pay and bonus gaps in favour of men compared to
last year.

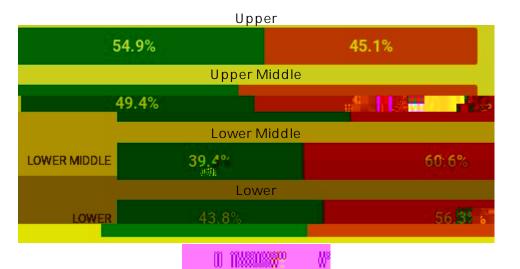
Similar to our all entities Discovery UK results, removing our President & CEO of Discovery International from the analysis reduces the mean pay to 11.2% in favour of menand mean bonus to -2.7% in favour of women.

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Gender Gaps	Median (Middle)	Mean (Average
PAY	13.6% in favour of men	16.9% in favour of men
BONUS	16.3% in favour of men	52.9% in favour of men

Proportion of men and women receiving a bonus					
MEN	90.2%				
WOMEN	91.2%				

PAY QUARTILES







Diversity, Equity & Inclusion

Discovery's mission is to understand and share the world around us through the stories we tell. Discovery is at its best when bringing the world a little closer together. We are proud to play an important role as the most-trusted portfolio of family-friendly brands around the globe, creating awareness, understanding and embracing differences. Discovery fosters a culture of inclusion for all peoples, all cultures, and all creatures that inhabit our planet.

We stand for equity, inclusion, and mutual respect. The most innovative ideas and solutions come from the widest range of thoughts and perspectives. It is the diverse minds, experiences, cultures and unique points of view brought by our employees, partners, and creators that is reflected in our storytelling and continues to drive the ongoing journey that is diversity, equity, and inclusion.

We are committed to transparency in our diversity, equity & inclusion efforts. While we know there is progress to be made, we are proud of the work we have done.

MOSAIC

Through Mosaic: Discovery's Diversity, Equity, and Inclusion Activation, we have a range of initiatives, including: Unconscious Bias, Respect & Integrity, Allyship; Recruitment and Career Development; Content Diversity; Supplier Diversity; and Social Impact. Mosaic is spearheaded by leaders across the organisation supported by employee volunteers who set and action the strategy, goals, and outcomes that embody who we are and strive to be as an organization.

EMPLOYEE RESOURCE GROUPS

ERGs function as a cornerstone of Discovery's diversity, equity, and inclusion initiatives. Representing ethnic minorities, women, members of the LGBTQ+ community and more, ERGs draw upon their collection of unique experiences to help drive our mission of fostering a diverse and inclusive environment. In the UK we have: genD, Discovery Women's Network, Discovery Family Forum, ableD, Multicultural Alliance and greenD.













